# Mokoia Intermediate School **Charter &** Strategic Plan 2023









# **Mission Statement**

We are Limitless! We are Passionate! We are Mokoia!

## **Vision Statement**

The needs of akonga are at the heart of all that we do at Mokoia Intermediate School.

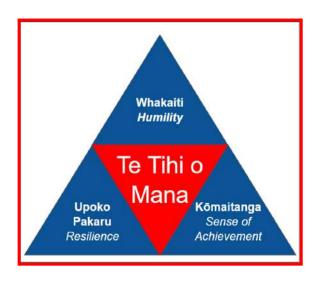
# **New Zealand Curriculum Principles**

For young people who are caring, confident, connected, actively involved, lifelong learners who are proud of their unique cultural identity.

<ul> <li>Confident</li> <li>Positive in their own identity</li> <li>Motivated and reliable</li> <li>Resourceful</li> <li>Enterprising and entrepreneurial</li> <li>Resilient</li> </ul>	<ul> <li>Connected</li> <li>Able to relate well to others</li> <li>Effective users of communication tools</li> <li>Connected to the land and environment</li> <li>Members of communities</li> <li>International citizens</li> </ul>
Participants in a range of life contexts     Contributors to the well-being of New Zealand – social, cultural, economic, and environmental	Literate and numerate  Critical and creative thinkers; Active seekers, users, and creators of knowledge  Informed decision makers

## **Values and Beliefs**

Whakaiti Ūpoko Pakaru Kōmaitanga



Humility
Resilience
Sense of
Achievement

In 2023 we will introduce three further values based on those of our local community collective, Tatou Pounamu:

Wairuatanga Manaakitanga Whanaungatanga Spirituality
Respect
Relationships

#### **Aim**

At Mokoia Intermediate for our Curriculum we aim to provide opportunities for all students to ignite their passion in learning. We will do this by delivering a meaningful and relevant curriculum drawn largely from our own local context and mātauranga Māori.

The foundation of our school is relationships. Respectful relationships are the key to effective learning. Research results stress the need for teachers to be caring, to have high expectations of students, to know what students need to learn and to know how individual students learn best. These are the principles our teaching team are committed to.

The last three years have been extraordinarily difficult because of Covid 19. However, we need to view these challenges as opportunities to enact the principles noted above in the New Zealand Curriculum and our own school values.

# **Board's Undertakings**

# Consultation with the Māori and Wider Community We will:

- consult with parents regarding their understanding of and satisfaction with what and how we report achievement and progress in auraki and rumaki environments.
- consult with parents and the wider community regarding the development of our local curriculum in mainstream and Rumaki Māori for Mokoja Intermediate School.

#### **Ratification of Charter**

March 2023

#### **Submitting copy of Charter and Annual Report**

• 1 Mar 2023 and 31 May 2023

# **Mokoia Intermediate School Pedagogy**

"We each have a WHY. Most of us live our lives by accident. Fulfilment comes when we live our lives on purpose. Knowing your WHY provides a filter through which you can make decisions, every day, to act with purpose."

- Sinek, S. (2018) Start with why. Retrieved from https://startwithwhy.com/commit/why-discovery-course-intro/

There are four fundamental areas (Ngā Poupou) that will be at the forefront of our curriculum:

- Whānaungatanga Development Warm and respectful relationships are the key to finding success. Mokoia Intermediate is committed to providing opportunities to engage with whānau, hapu and iwi.
- Research and Development Mokoia Intermediate strives to always be a 'new learning centre', relevant and engaging for all tamariki and whānau.
- Marautanga o Mokoia Mokoia Intermediate places the highest value on quality teaching and learning. The content is localised and contextualised, drawing on matauranga Māori and the knowledge base of our wider community.
- Te Reo Me Ngā Tikanga Mokoia Intermediate is committed to the development of Te Reo me ngā tikanga o Te Roro o te Rangi.



# Our Goals and Priorities are based on the Objectives of the National Education and Learning Priorities.

OBJEC	TIVE 1	OBJECTIVE 2		OBJEC	TIVE 3	OBJECTIVE 4	OBJECTIVE 5
LEARNIE THE CE Learners with th at the centre	ENTRE eir whānau are	FREE /	RIER ACCESS rtunities and outcomes for every learner	QUALITY TEACHING AND LEADERSHIP  Quality teaching and leadership make the difference for learners and their whānau		FUTURE OF LEARNING AND WORK Learning that is relevant to the lives of New Zealanders today and throughout their lives	WORLD CLASS INCLUSIVE PUBLIC EDUCATION New Zealand education is trusted and sustainable
Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying	Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures	Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs	4 Ensure every learner/åkonga gains sound foundation skills, including language, literacy and numeracy	5  Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of the place of learning	6  Develop staff to strengthen teaching, leadership and learner support capability across the education workforce	7 Collaborate with industries and employers to ensure learners/ākonga have the skills, knowledge and pathways to succeed in work	8 Enhance the contribution of research and matauranga Mācri in addressing local an global challenges (TES ONL)
Ask learners/åkonga, whānau and staff about their experience of racism, discrimination and bullying, and use that information to reduce these behaviours.  Have processes in place to promptly address and resolve any complaints or concerns about racism, discrimination and bullying.  Create a safe and inclusive culture where diversity is valued and all learners/åkonga and staff, including those who identify as LGBTOIA+, are disabled, have learning support needs, are neurodiverse, or from diverse ethnic communities, feel they belong	Partner with family and whānau to equip every learner/ākonga to build and realise their aspirations. Help staff to build their awareness of bias and low expectations, and of how these impact learners/ākonga, staff and whānau learner/ākonga strengths, progress and needs, and learner/ākonga and whānau aspirations.  Build relationships with Māori, involve them in decision making, and partner with them to support rangatiratanga, and Māori educational success as Māori.  Collaborate with Māori communities to invest in, develop and deliver Māori-	Work with whanau and Pacific families to identify and understand barriers that may prevent learners/akonga from accessing, participating or remaining engaged in schooling, and work to address them  Ensure disabled learners/akonga and staff, those with learning support needs, gifted learners/akonga, and neurodiverse learners/akonga are safe and included in their school or kura, their needs are supported, and that learning support programmes are robust and effective  Where possible, reduce non-fee costs, including costs associated with ByOD <sup>2</sup> policies, and take advantage of policies to reduce financial dependence on families and whanau.	Ensure all learners/åkonga have ongoing opportunities to develop key capabilities, including communication, problem solving, critical thinking and interpersonal skills identify learners/åkonga who are not making sufficient progress in key foundation skills, and adjust learning opportunities, teaching approaches and supports, including seeking additional support from specialists  Value the heritage languages spoken by Pacific learners/åkonga, and provide opportunities to use and to build on them	Seek advice from Māori on how best to include tikanga Māori in values, practices and organisational culture.  Use development opportunities for teachers/kaiako and leaders to build their teaching capability, knowledge and skills in te reo Māori and tikanga Māori  Talk with learners/ākonga and staff about why correct pronunciation of te reo Māori is important, and provide them with opportunities to learn and practice without judgement	Identify gaps in teaching capability and invest in opportunities for teachers/ kaiako and staff to strengthen teaching, leadership and learning support  Develop teacher/kaiako confidence and competence to teach diverse learners/akonga with varying needs, and to appropriately modify teaching approaches  Expect and support teachers/ kaiako to build their understanding of learners/ akonga contexts, including languages spoken at home, histories, stories and cultural values, to provide culturally responsive teaching	Support learners/ākonga to see the connection between what they're learning and the world of work  Break down ethnic, gender and socioeconomic stereotypes around education and career pathways, including for giris and young women  Collaborate with industries, employers and tertiary education providers to plan for successful transitions to enable all learners/ākonga to succeed in education	

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implementation

ākonga wellbeing

# At Mokoia Intermediate School our Learning Programmes will be based on Te Roro o te Rangitanga.

### **Mokoia Intermediate School and Cultural Diversity means**

- All cultures within the school will be valued and celebrated.
- Students will value each other's heritage and culture.
- All staff members will ensure that students from all cultures are treated with respect and dignity.

#### **Learning Options**

We offer a unique opportunity for all parents/caregivers/whānau to enrol their tamaiti/tamariki in either auraki (English) or rumaki (immersion Māori) at Mokoia Intermediate School.

Mokoia Intermediate School is 50% Māori. We have 1 rumaki class (Immersion Māori - 80% to 100%) and 12 auraki classes (English) with 2 classes teaching Te Reo Māori at Level 3 (30% to 50%). All staff are expected to develop an awareness of Te Reo Māori me ona tikanga and this will be an integral part of classroom programmes throughout the school.

#### We will incorporate Tikanga Māori into the school's curriculum by:

- Daily programmes will include te reo Māori at Level 3 or 4a for auraki and Level 1 for rumaki.
- Te Reo Māori me ona tikanga will be included in all class programmes and will be overseen by the teacher in charge of Te Reo Māori Curriculum.
- All teaching staff will undertake professional development in Te Reo Māori me ona tikanga as part of our weekly staff meetings.
- Rumaki classes have been established in the school for many years.

#### We will provide instruction in Te Reo and Tikanga Māori for all students by:

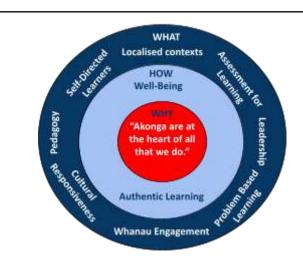
- Ensuring the best qualified teachers are employed to meet the aims and objectives of our school charter and strategic plan.
- Maintaining low class numbers to effectively offer all tamariki a comfortable learning environment.
- Utilising EOTC learning tools whenever possible i.e.noho marae, waka experience, trips to Mokoia Island, school-wide waiata, haka, games and performance.

### A range of steps will be taken to gather the voice of our Māori community with:

- Parent interviews
- Whānau hui
- Board surveys
- School surveys
- Newsletters
- · Face to face discussions during school events
- Maintaining a welcoming open door policy
- Seesaw
- Email
- Facebook

"Imagine a world in which the vast majority of us wake up inspired, feel safe at work and return home fulfilled at the end of the day."

https://startwithwhy.com/





# Mokoia Intermediate School Strategic Plan 2023

Objective	Actions required:	What we will do:	Who will do it and what they need:	What happened:
1. LEARNERS AT THE CENTRE	Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying	1a) Embed values: whakaiti, ūpoko pakaru, kōmaitanga. Introduce new values: wairuatanga, whanaungatanga, manaakitanga	Approach graphic artists to create superhero figures and create billboards, charts, documents	
Learners with their whānau are at the centre of education		1b) Go over Behaviour Matrix with staff and encourage teacher whānau relationships	Spotlight will allow messaging between teacher and whānau - LT Digital Tech, DP Curriculum	
		1c) Review policies on racism, discrimination and bullying	SLT, Board, staff	
		1d) W@S Intermediate-Secondary Student Survey	Term 2	
2. Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and		2a) Explore reasons why there is a disparity in achievement between Māori and NZ European ākonga in Reading and act on this.	Student voice Look for best practice.	
	communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures	2b) Integrate Aotearoa NZ histories into all terms, with either a social science or science context.	Creation of long term annual curriculum plan Kāinga ako planning Staff meeting professional development - DP curriculum	

2. BARRIER FREE ACCESS	3. Reduce barriers to education for all, including for Māori and Pacific	3a) Explore why there are disparities in reading results (2022 Analysis of Variance) for Māori ākonga.	LT Literacy, LT Assessment for Learning, DP Curriculum	
Great education	learners/ākonga, disabled learners/ākonga and those	3b) Special needs register kept up to date	DP Pastoral to facilitate	
opportunities and outcomes are within reach for every learner	s are ach for	3c) Individual education and behaviour programmes (IEPs and IBPs) created for students with specific needs	with resource teachers of learning and behaviour, psychologists, BLEND (sight) etc	
every learner		3d) Application for English Second language Funding for 5 students		
		3e) Improve attendance at school so that it meets Ministry targets.	Principal and DPP work on Ministry target	
	4.Ensure every learner/ākonga gains sound foundation skills, including language, literacy and numeracy	4a) Continue to embed Structured Literacy by improving knowledge of the Code. Kāhui Ako (REKA) will track Code instructional levels over 5-7 years to provide proof that there is an effect on student literacy levels.	LT Literacy SLT ensures that school structures and events do not interrupt delegated across school SL time.	
			Use of eTAP across REKA)	
		4b) Strengthen the use of assessment data by the Board, leaders, teachers and students (see appendices)	Mokoia Learning Progressions will create a shared language. These have been co developed from existing learning progressions by LT Literacy and LT Mathematics	

		4b) Track numbers of below and well-below students making accelerated progress	Development of a tracking sheet with ERO (Paora Stucki)	
3. QUALITY	5. Meaningfully incorporate te reo Māori and tikanga Māori	5a) Embed whole school term events: waiata, haka, dance	Noho marae and waka are in Term 1	
TEACHING AND LEADERSHIP	into the everyday life of the place of learning	5b) Grow role of kaiarahi i te reo	LT Māori Kaiarahi i te reo	
Quality teaching and leadership	teaching dership ne ce for s and their	5c) Every class goes to a noho marae, waka experience and trip to Mokoia Island		
make the difference for learners and their whānau		5d) School values are personified using tupuna of Te Roro o te Rangi in stories and on displays on interior and exterior of school buildings		
	6. Develop staff to strengthen teaching, leadership and learner support capability across the education workforce	6a) Use literacy and numeracy progressions to assess achievement rather than relying on test data. These involve teachers building better understanding of curriculum content at each level. Start with work on teacher knowledge of the Reading progressions.		
		6b) Embed the use of Spotlight for planning, assessment, reporting, tracking and monitoring.		
		6c) Continue leadership development. Next step is understanding team strengths (which helps in approaches to professional development).		

		6d) Board maintains decision to provide for learning support assistants in every classroom		
4. FUTURE OF LEARNING AND WORK  Learning that is relevant to the lives of New Zealanders today and throughout their lives	7. Collaborate with industries and employers to ensure learners/ākonga have the skills, knowledge and pathways to succeed in work	7a) Learning inquiries include interviews and talks from real life scientists and other specialists in the relevant fields	E.g. Science - Scion, Catfish Killas,	
Rotorua East Kāhui Ako		Cultural responsiveness day with workshops on aspects of Māori tikanga and Te Roro o te Rangitanga	Whole cluster teacher only day Term 1	

# **Appendices**

# 2022-2023 Mokoia Intermediate Assessment Action Plan

ERO and the school are working together to strengthen the use of assessment data by Board, leaders, teachers, students and parents/whānau. The rationale for selecting this as a priority is:

- To increase and improve the focus on progress and achievement of students who are or are at risk of underachieving
- To strengthen the way students are empowered to take responsibility for their own learning

Actions Required:	Responsibility	Time	Resources Needed	Achievement Criteria	Evaluative comment					
Tahi - Strengthening the use of assessment information by the Board.										
Changing the reporting of assessment information to the Board in order to ensure a greater focus on the progress of students who are underachieving or at risk of underachieving.  Strategic plan wording changes from:  - 90% of all students will make at least 1 year's progress in Literacy and Numeracy i.e. appropriate New Zealand Curriculum or Marautanga o Aotearoa curriculum level according to teacher Overall Teacher Judgements.  To:  - Well below and below students will make accelerated progress in literacy and numeracy.	DP Curriculum with SLT and Board.	By end of Term 2	Revisit Strategic Plan.  Have changes moved by the Board.  Present changed targets to middle leaders and teachers.	Strategic plan wording changed.  Teachers identify and accelerate well below and below learners.  Analysis of variance breaks down data into Māori boys, girls, Pakeha boys and girls and Other ethnicities.  Reporting includes numbers of students as well as percentages.  Rawiri's board report – report on achievement twice a year and on accelerated progress four times a year.						

Actions Required:	Responsibility	Time	Resources Needed	Achievement Criteria	Evaluative comment				
Rua - Strengthening the use of assessment information by teachers.									
Develop a set of learning progressions across the school in order to ensure a coherent learning pathway.  Embed the use of Spotlight for planning, assessment, reporting, tracking and monitoring.  To take a strategic approach by developing a set of milestones for staff.	Literacy - Lead Teacher Literacy (Tracey Low), Acceleration Team Mathematics - Lead Teacher Mathematics (Kathryn McMurdo), Acceleration Team Technology - Lead Teacher Technology (Doug Maguire and team  Rob Clark, Learning Architects (Leadership)  Sue Bewley, EdConnect, Assessment for Learning in Reading	2022 - 2023	Two PLD contracts in Assessment for Learning (centrally funded) with contexts of 1.building leadership and 2.building understanding of Reading PLD release Planned project(s) Staff meetings eTAP Spotlight for Learning Literacy Progressions Maths Progressions	The same progressions will be used for teacher planning, student goals, teacher and student reflections, feedforward and feedback, Board reporting and reports to whanau.  Students who are able to set relevant goals and reflect on their own learning progress.					
Actions Required:	Responsibility	Time	Resources Needed	Achievement Criteria	Evaluative comment				

Implementation of the updated Curriculum and Achievement Plan (CaAP)	DP Curriculum, Lead Teachers Literacy and Mathematics	Term 3 2022	Models. Decision on tools used for measuring e.g. NZC Curriculum Levels, Mokoia Learning Progressions		
Track numbers of below and well-below students making accelerated progress	SLT, acceleration team	End of 2022, End of 2023	Tracking sheets	Teachers tracking progress of below and well below students, taking heed of disparities there may be in gender or ethnicity and using teacher inquiry to raise achievement.  Improved numbers of accelerated progress for those students who are at risk of underachieving.	
Track increase in numbers of students in each class being able to answer assessment for learning questions e.g.: What level are you currently at in writing? What level do you need to be at by the end of the year? What are you working on at the moment to get better in writing?		Kāinga Ako leaders	End of 2022, Mid 2023, End of 2023	Students who are able to set relevant goals and reflect on their own learning progress	

# 2023 Mokoia Intermediate School Board Work Plan

				Board meeting da	ates			
Area for review								l
	Feb	March	May	June	August	Sept	Nov	Dec
Charter/strategic plan	Confirm charter approved and sent to MoE						Review of strategic plan Approve review plan 2024	Analysis of variance Annual plan draft
Objectives 1-4	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5	Goal 6	Goal 7	
Policy		Governance policies 1- 4		Curriculum		Personnel		Role of the presiding member
Student progress and achievement	Year 7 and 8 literacy and numeracy	Special education needs	Data confirmed results	Mid-year student achievement	Pasifika student focus	Gifted and talented		
Te Tiriti o Waitangi	Māori student focus	Local Māori community consultation		Māori student focus	Local Māori community consultation			
Inclusion & Wellbeing	Student transition focus		Staff wellbeing survey		Student wellbeing survey		Student transition focus	Board wellbeing assessment

Human resources	Principal performance agreement approved	HR tool checklist 1		Mid-year review principal performance		HR tool checklist 2		Formal review report principal performance
Curriculum	Key competencies		English		The arts		Health and PE	
Budget	Approved	Monitor	Monitor	Mid-year review	Monitor		2024 draft	
New government initiatives								
New local initiatives								
Board process requirements	Appoint presiding member	Accounts to auditor	Annual report approved and sent to MoE	Parent reporting Roll return 1 July		Health curriculum consultation	Succession planning	Parent reporting